



Trends in Project & Portfolio Management

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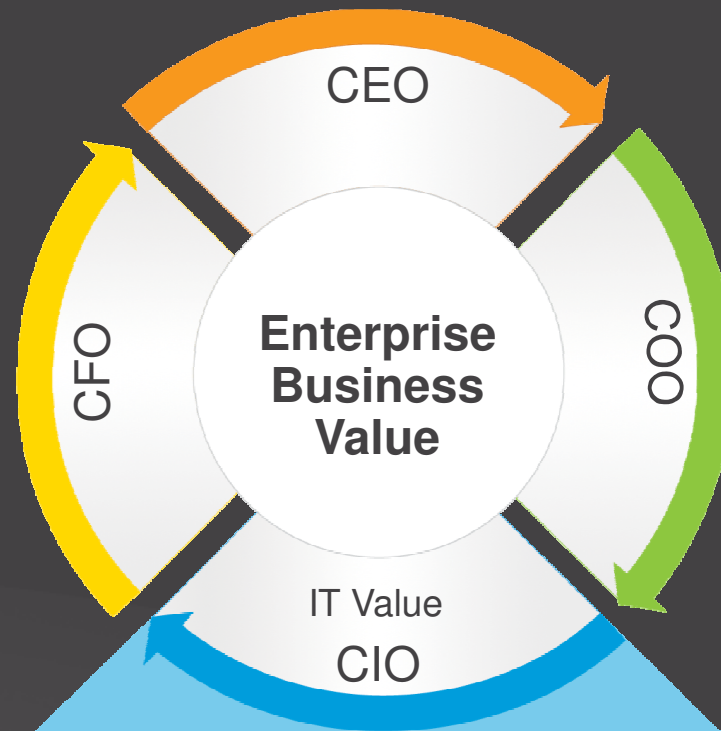
Top Five CIO Management Priorities for 2008

1. Alignment with business goals
2. Enabled process improvement
3. Business continuity/risk management
4. Improving internal user satisfaction
5. Controlling costs

*State of the CIO 2008
CIO Magazine*

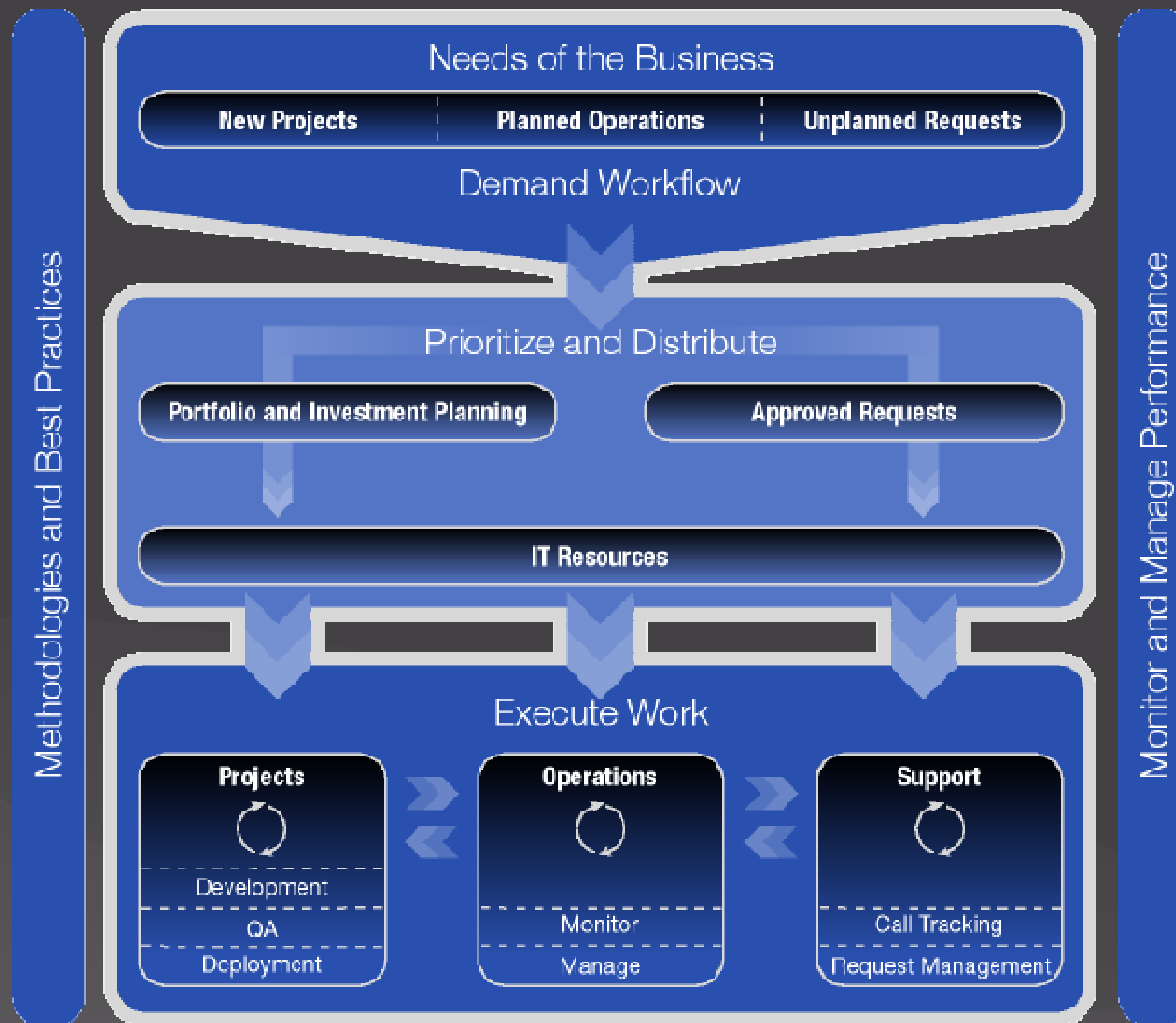


The CIO's Challenge and Opportunity Delivering Business Impact



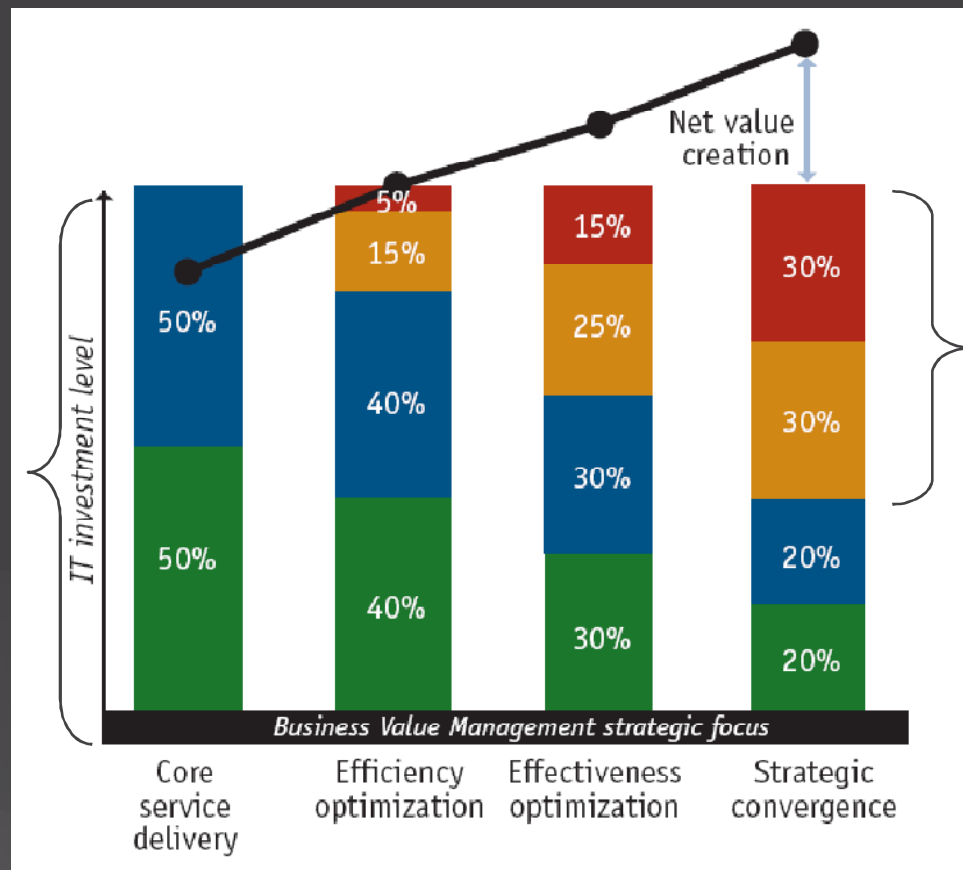
What value do we get for our IT investments?
What is the spend on strategic initiatives vs. keeping the lights on?
What can be done to free-up funds for innovation?
When can IT support this business initiative?
What is the status of my project?
Is this effort aligned with business priorities?
What are all our IT resources working on?

Total Demand Management



Net Value Creation is a Function of Portfolio Allocation

Incremental IT Savings -from historical IT budgets

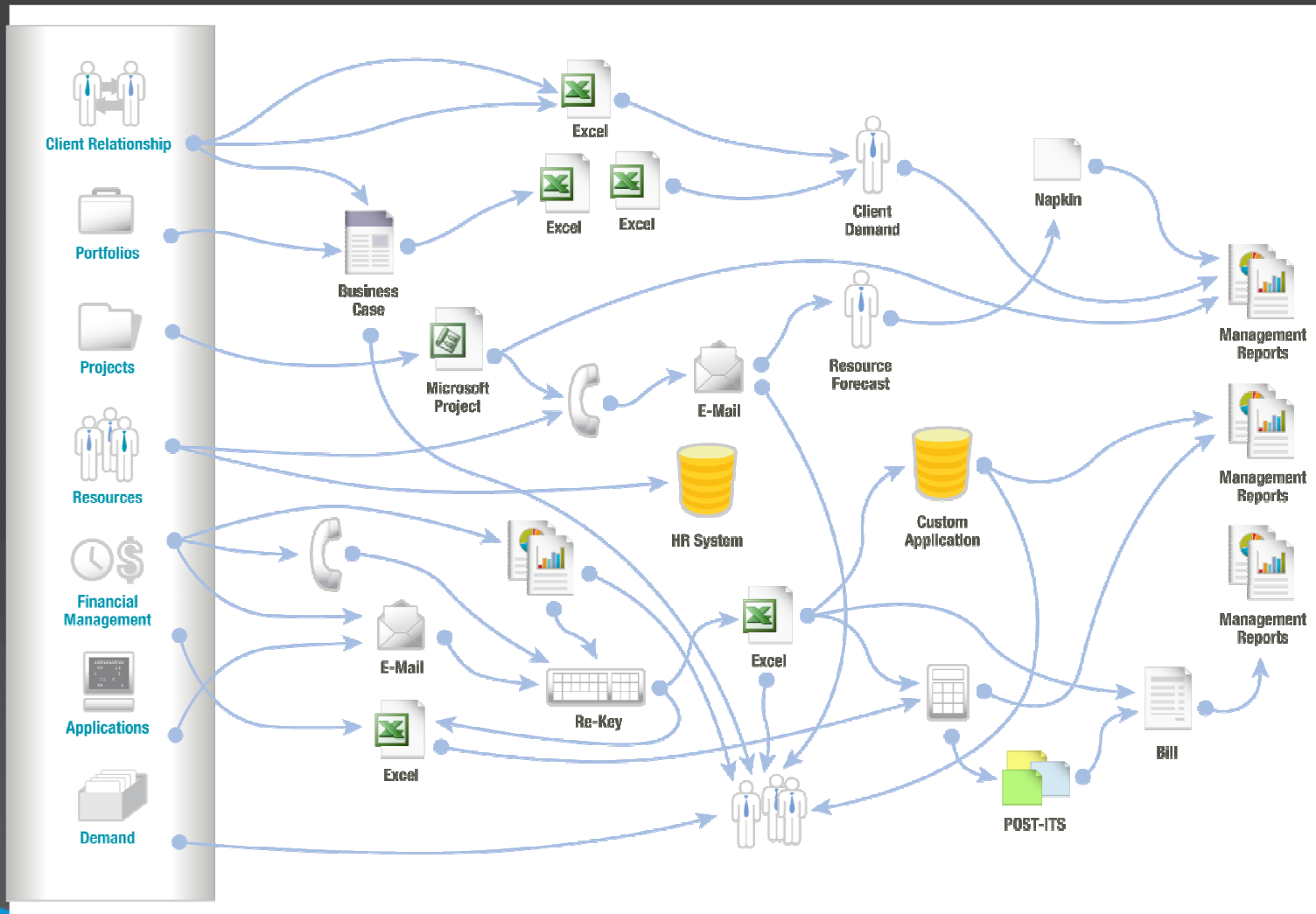


Exponential Business Impact – These IT elements may be in the business unit budget

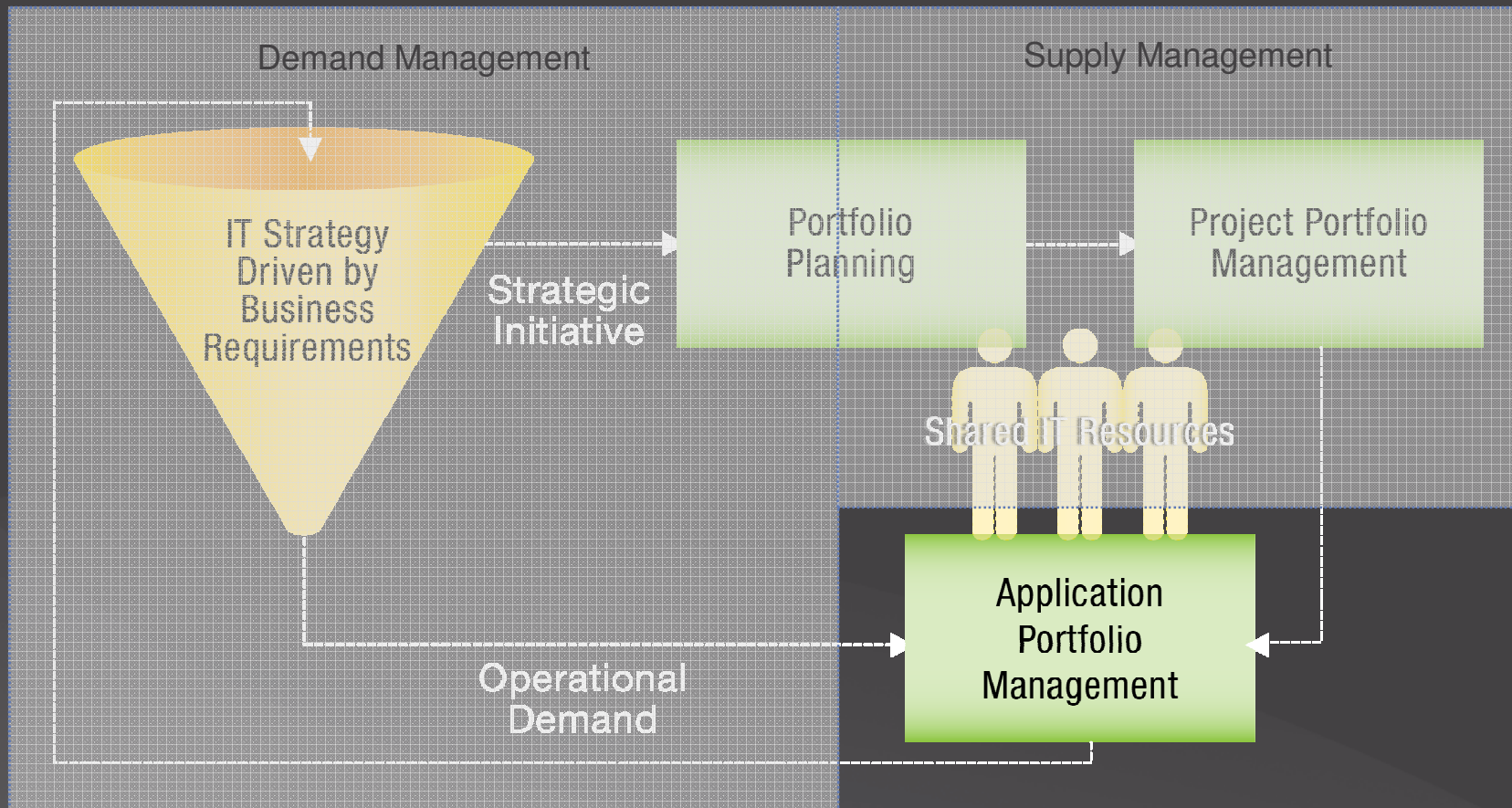
- INNOVATION
- IMPROVEMENT
- UTILITY
- INFRASTRUCTURE
- BUSINESS VALUE DELIVERED

Source: The Hackett Group, 2008

Management of Information is the Challenge for Many

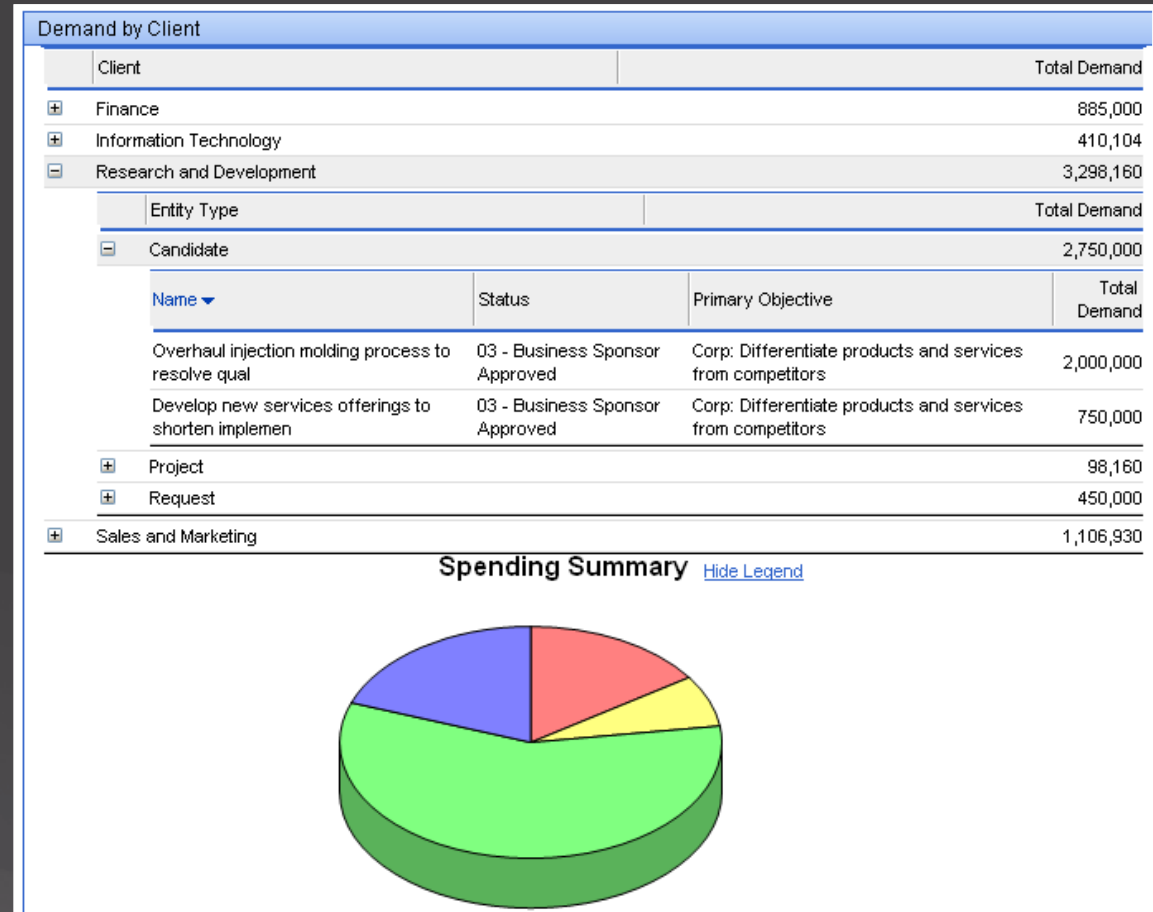


Balancing Supply & Demand



Demand Management and Investment Planning

- Manage all demand
- Business alignment
- Repeatable, collaborative decision making



Project and Portfolio Management

Sustainable delivery that meets business expectations

Project Portfolios (Summary)											
Portfolio	Portfolio Currency	Project Schedule - Variance	Project Schedule - Status	Project Cost - Target	Project Cost - Actual	Project Cost - Variance	Project Cost - Status	Client Satisfaction Rating			
All Active Projects	USD	225.00	■	218,464.00	257,034.00	38,570.00	■	0.33			
Project Name	Project Manager's Health Assessment	Open Issues/Risks	Project Schedule - Target	Project Schedule - Actual	Project Schedule - Variance	Project Schedule - Status	Project Cost - Target	Project Cost - Actual	Project Cost - Variance	Project Cost - Status	Client Satisfaction Rating
Implement Document Management - CRM	1. On Target (Green)	0.00	9/6/2007	9/6/2007	0.00	■	46,432.00	46,432.00	0.00	■	0.00
Portfolio Management Solution Implementation	1. On Target (Green)	0.00	8/3/2007	8/3/2007	0.00	■	73,872.00	63,672.00	-10,200.00	■	0.00
ERP Version 8.4 Implementation (PMBOK)	2. Caution (Yellow)	4.00	10/17/2007	5/29/2008	225.00	■	98,160.00	146,930.00	48,770.00	■	1.00



Emerging Methods of Managing Projects

Standard Method – Time box based on traditional scope, schedule, and budget

Adaptive Methods – based on level of risk associated with each constraint (scope, schedule, budget), Critical Chain, Agile, etc...

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